

TOWNSHIP OF TINY 2020 BUDGET PRESENTATION

January 27th, 2020



Presentation Agenda:

- 1) The Budget Process
- 2) How Your Municipal Tax Dollar Works
- 3) 2020 Budget Integration With Council's Strategic Plan
- 4) Operating Budget
- 5) Capital Budget
- 6) Reserves
- 7) Tax Impact Summary



The Budget Process



2020 Budget Team Planning Guide Draft Summary Timetable

- •July/August 2019: Budget Planning With Budget Managers
- •September October 2019: Strategy Meetings With Staff
- •September October 2019 Draft Operating Budgets Completed
- •September October 2019 : Draft Salary Budgets Completed
- •September October 2019 : Draft Capital Budgets Completed
- •November 4th 2019: Public Budget Meeting #1
- •November 20th, 2019: Public Budget Meeting #2
- December 9th, 2019: Public Budget Meeting #3
- •January 27th, 2020: Public Presentation in Committee of the Whole
- •January 27th, 2020: Adoption of Budget
- •TBA March/April 2020: Tax Rate By-Law



Budget Process

The Goal: While keeping property taxes at the lowest level possible was a priority, appropriate service levels and strategic initiatives were identified and funded to ensure long-term financial sustainability.

** The Township of Tiny

How Your 2020 Municipal Tax Dollar Works

Service Area	(\$000's) Gross Spending (Before Funding)	(\$000's) Net Spending (After Funding=Total Tax Levy)	% Gross Spending (Before Funding)	\$ Net Spending Per \$100,000 Residential Assessment Value
General Government– Council, Clerks, Treasury, Health & Safety, Elections, IT & Funding to Organizations	\$2,760	\$412	12.32%	\$10.44
Public Protection- Policing, Emergency Services, Building, Bylaw, Animal Control & Property Standards	\$5,569	\$4,378	24.85%	\$110.92
Transportation- Public Works Admin., Roads, Fleet, Airport Commission	\$7,360	\$4,701	32.85%	\$119.10
Environment- Environmental Stewardship & Water (Note)	\$3,193	\$316	14.25%	\$8.00
Parks, Recreation, and Culture-Parks, Recreation, Supporting Committees, Arenas & Libraries	\$2,874	\$2,124	12.83%	\$53.81
Planning & Development- Planning and Zoning, Committee of Adjustment, Economic Development & Studies	\$650	\$432	2.90%	\$10.94
Note- Water Services funded from separate Water Levy	\$22,406	\$12,363	100%	\$313.21



2020 Budget Highlights

2020 Integration with Council's Updated Strategic Plan:

Strategic Plan Goal Areas:

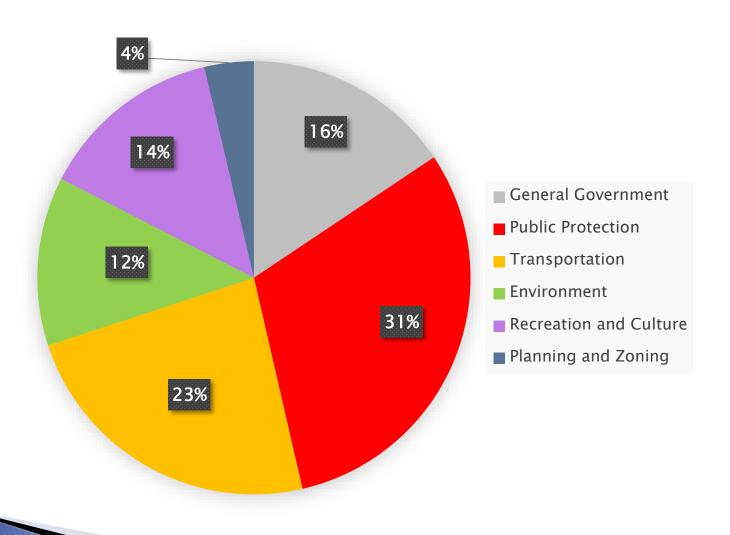
- Deliver Exceptional Municipal Services
- Build Economic Prosperity & Opportunity
- Promote Environmental Responsibility & Stewardship
- Support Community Health, Safety & Well-Being
- Create an Engaged, Informed & Connected Community



2020 Operating Budget



2020 OPERATING EXPENDITURES

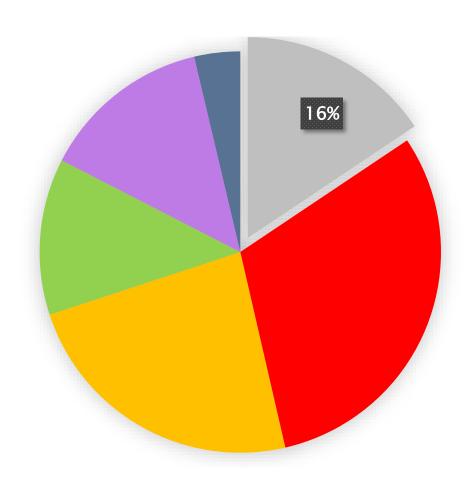




2020 OPERATING EXPENDITURES

General Government

Mayor & Council - \$281,522 Administration - \$840,279 Treasury - \$1,034,495 Health & Safety - \$34,598 Elections - \$2,200 IT-GIS-RMS - \$365,731 Funding To Orgs. - \$44,000





General Government:

The 2020 Ontario Municipal Partnership Fund (OMPF) unconditional grant is budgeted at a slightly higher level than in 2019. There is uncertainty regarding the funding beyond 2020.

Council:

 Participation in education bursary program with Simcoe County. Several community events planned for 2020.

Clerks:

- Provisions for legal, surveying to administer property matters.
- Customer Service Team funded with a modest budget.
- Second year of Sale of Surplus Land program to replenish capital reserves depleted over the past several years.
- Advertising budget increased in an effort to enhance community engagement.
- ▶ **Treasury** Revenues expected to increase. Increased costs related to the integration of the new financial system.
- Health & Safety- Continued implementation of safety initiatives and training. Continuation of modest Wellness Program.
- ▶ IT- Hardware, software, configuration support costs higher to protect and manage increasingly sophisticated IT infrastructure.
- ▶ **Election** A reserve allocation for 4 years at \$20k/year.
- Corporate Insurance Significant premium cost increase for liability insurance during 'Hard Market' conditions.



Funding to Organizations:

- Georgian Bay General Hospital Foundation \$20,000
- NS Mobile Crisis Management Team \$4,000
- Physician Recruitment Program \$10,000
- Cultural Alliance In the Heart of Georgian Bay- \$10,000
- All other funding to organizations to be considered through the Mayor's Charity Golf Tournament Working Committee



2020 OPERATING EXPENDITURES

Public Protection

Policing - \$2,691,468

Police Service Board - \$10,530

Emergency Planning - \$139,602

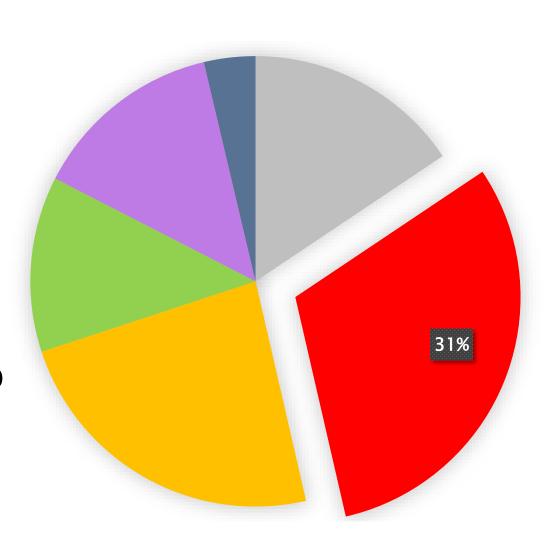
Fire - \$1,300,392

Building - \$356,388

By-Law - \$579,546

Animal Control - \$49,256

Property Standards Cttee - \$5,580





Public Protection:

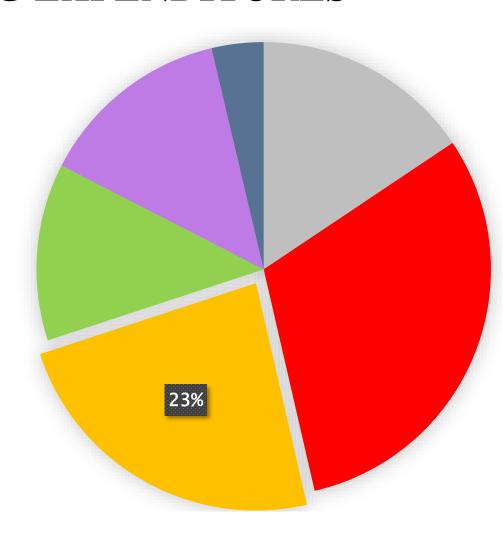
- Policing Costs are scheduled at a 1.5% increase from 2019 based on the estimate received from the Municipal Policing Bureau.
- ▶ **Policing** OPP paid duty for trails, beaches, parking, traffic enforcement-includes discretionary amount.
- Policing Services Board Costs are estimated for 2020 and include the cost of membership to the Ontario Association of Police Services Boards.
- Fire Volunteer recruitment efforts continue. Impacts wages & benefits, training, uniforms, etc.
- ▶ **Fire** Major fleet reserve injection of \$200K to fund future fleet replacements.
- ▶ **Building Services** Continued strong service/activity level expected in 2020. Permit revenues expected to be strong.
- ▶ By-Law Using similar deployment model as 2019.
- ▶ **By-Law** Will administer 1 free parking permit program for residents in 2020.
- By-law Capital reserve allocation of \$22K to prepare for future parking machine and vehicle replacements.
- Property Standards Committee Continues its work in 2020.
- Animal Control Services funded.



2020 OPERATING EXPENDITURES

Transportation

Public Works Admin. - \$442,948 Roads - \$2,873,614 Fleet Maintenance - \$471,015 Huronia Airport - \$138,040





Transportation:

- ▶ Public Works Administration Continuation of implementation of organizational review-recruitment of Engineer in Training (EIT).
- ▶ Provision for further development of formal Asset Management Plan.

Roads

- Gravel Pit Rehabilitation Recoveries revenue is increased by \$32.5K based on expected levels in 2020.
- Wages are increased due to the implementation of the 2018 Compensation Study.
- o Provision to Capital Reserve for future grader and plow replacement.
- Continued focus on Brushing and Tree Trimming, Ditching and Spray Patching, Grading and Scarifying and Dust Control.
- Projected costs of Snow Plowing and Removal and sand and salt materials very significant again in 2020.
- o Drainage-related work increasing from prior years.
- ▶ Fleet Maintenance Slightly lower projected fleet maintenance costs projected for 2020.
- ▶ **Huronia Airport -** On-going support for Huronia Airport Commission, plus provision for capital projects for a new fuel system installation and taxiway expansion.
- ▶ Long-term plans for capital, fleet, and key operating activities carried forward to 2020.

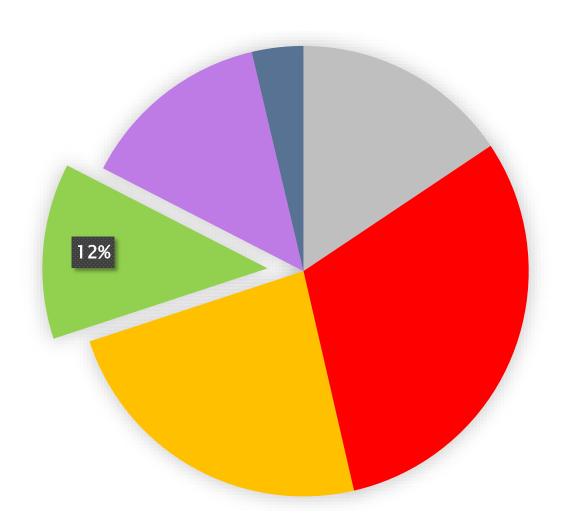


2020 OPERATING EXPENDITURES

Environment

Environmental Stewardship - \$315,675

Water - \$1,785,694





Environment:

Environmental Stewardship

- The 2020 Budget integrates the SSEA and Sustainable Severn Sound.
- Annual operations funding per plan.
- Stewardship Projects and Tree Distribution.
- Support for shared costs of an Invasive Species Coordinator.
- Continuing to explore municipal opportunities to adapt to climate change.
- Advocate for resources for protecting Township shoreline communities.
- SSEA provides Risk Management Services for Source Water Protection Program.
- Septic Reinspection program moves to General Tax Levy.



Environment:

Water

- Water rates remain unchanged in 2020
- Well maintenance and rehabilitation and reservoir maintenance are planned at high service levels for 2020
- Lab fees are reflective of the testing requirements for 2020.
- The SCADA monitoring system will be targeted for improvements to monitoring and efficiencies.
- SSEA Continuation of Source Water Protection Risk Management services.
- Water rate review scheduled for 2020 including update to Water Financial Plan.



2020 OPERATING EXPENDITURES

Recreation & Culture

Parks Maintenance - \$1,126,269

Recreation Programs - \$736,936

Parks & Rec Adv Cttee- \$21,739

Trails & Active Trans Adv Cttee- \$11,935

Senior Advisory Cttee - \$17,705

Charity Golf Tournament Cttee - \$84,610

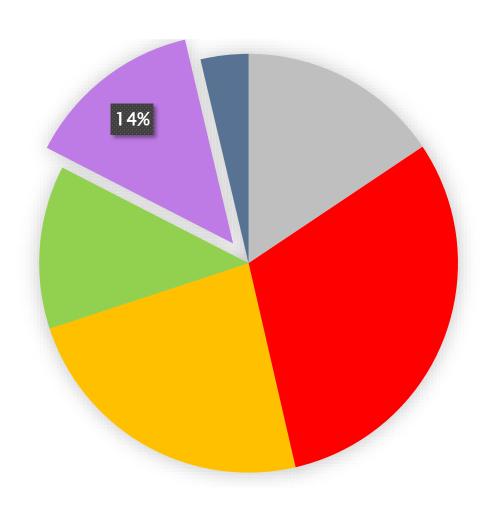
Youth Advisory Cttee - \$9,729

Access. Advisory Cttee - \$8,600

Heritage Advisory Cttee - \$35,368

Arenas - \$56,500

Libraries - \$184,920





Parks, Recreation & Culture:

Parks Maintenance

- The Budget is focused on parks, facilities and trails maintenance.
 Service level improvements continue into 2020.
- Strong service levels planned for facility maintenance, park and beach maintenance, waste pick-up.
- Modest budget for invasive species community projects.
- Pollinator gardens support is proposed at a lower cost based on experience through 2018 and 2019
- A small contingency for unplanned events is budgeted.



Parks, Recreation & Culture:

Recreation

- Continues to offer a vast array of program offerings including two additions:
 Community Stewardship and Teens on the Move programs.
- The 2019 Discovery and Adventure Camp Program are now separated into two separate programs in the 2020 Budget.
- Continued support for Township-Sponsored and Special Community Events including Mayor's Charity Golf Tournament.

Parks & Rec Advisory Committee

Slight budget increase reflects a more accurate cost estimate.

Trails and Active Transportation Advisory Committee

Status quo budget proposed for 2020.

Seniors Advisory Committee

- Senior Symposium program planned for 2020.
- Senior Speaker Series continues.

Charity Golf Tournament Working Committee

2020 Budget is based on experience and future plans.



Recreation & Culture:

Youth Advisory Committee

 The 2020 Budget includes an additional \$2K to support youth initiatives

Accessibility Advisory Committee

Budget reduction as the transfer to the accessibility reserve = \$0 in 2020.

Heritage Advisory Committee

Slight reduction from 2019 Budget.

Arenas

- Continued support for services in Springwater, Midland and Penetanguishene.
- Arena services cost review in 2020 with Town of Penetanguishene.

Libraries

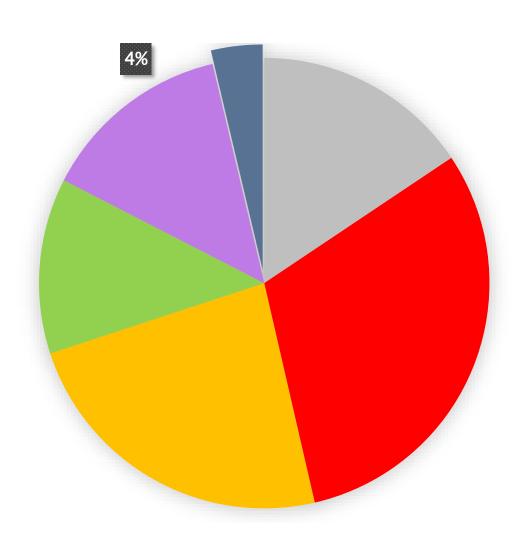
 Continued support for services in Springwater, Midland, Penetanguishene



2020 OPERATING EXPENDITURES

Planning & Development

Planning & Zoning - \$446,166 Cttee of Adjustment - \$82,232 Economic Development - \$87,000





Planning & Development:

Planning

- Revenues increased due to expected activity levels.
- A shared summer student is included in the 2020 Budget
- Finalization of Official Plan update
- A significant provision to update the comprehensive Zoning Bylaw continues in 2020

Committee of Adjustment

Application fees expected to be strong again in 2020

Economic Development

 Support for the Economic Development Corporation of North Simcoe partnership budgeted at 3/4 of 1% of Municipal Tax Levy

Tile Drainage loans

Tiny serves as 'middleman' only- no activity planned for 2020



Summary of 2020 Operating Budget

Total Net Operating Budget: \$10,808,600

Total Change from 2019: +\$578,469

% Change: **5.65%**



2020 Capital Budget Highlights

Overall:

- > Net capital budget increase of \$226.9K from 2019 Budget.
- > Gross capital spending reduction of \$728.0K from 2019 Budget.
- Sixth year of Special Infrastructure Levy to offset infrastructure deficitnow at 6% of municipal tax levy annually
- > Continued discussion re: need for increased capital investment.
- Many lower priority capital projects deferred to future years.
- > Continued development of formal Asset Management Plan.
- Use of Capital planning tools, including:
 - Asset Management Plan
 - Water Financial Plan
 - Road Needs Study
 - Fire Fleet Plan and Building Condition Assessment
 - Development Charges Study



Gross Spending Comparison: 2020 Budget vs. 2019 Budget

Department	2020 Gross Budget Spending	2019 Gross Budget Spending	Change
General Government	\$157,130	\$210,324	-\$53,194
Emergency Planning	\$0	\$0	\$0
Fire	\$360,000	\$494,000	-\$134,000
Building	\$52,000	\$31,000	\$21,000
By-Law	\$24,000	\$66,722	-\$42,722
Roads	\$3,434,356	\$4,181,775	-\$747,419
Environment	\$0	\$0	\$0
Water	\$1,091,187	\$684,704	\$406,483
Parks	\$579,297	\$757,405	-\$178,108
Planning	\$0	\$0	\$0
Studies & Consulting	\$35,000	\$35,000	\$0
Total	\$5,732,970	\$6,460,930	-\$727,960

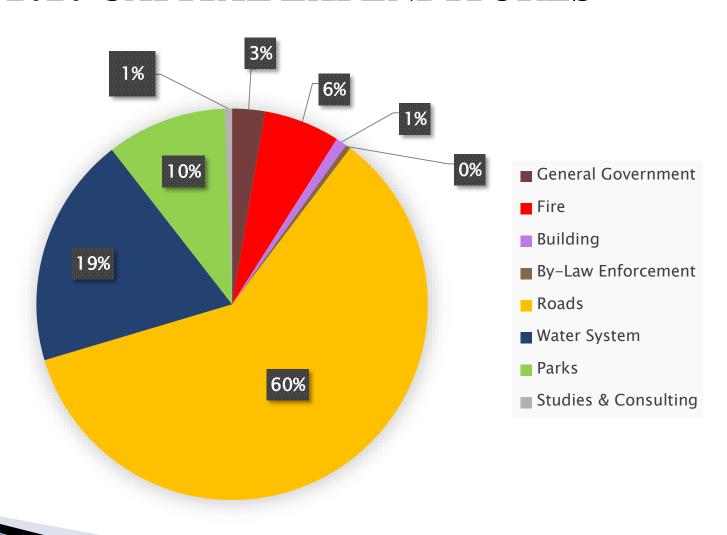


2020 Capital Sources of Funding

Gross Capital Projects		\$5,732,970
Sources of Funding:		
- OCIF	\$ 326,000	
 Trans Canada Trail Grant 	\$ 6,188	
 MMAH One Time Grant 	\$ 20,000	
 Computer Reserve 	\$ 74,780	
- Federal Gas Tax	\$ 500,000	
 Water Reserve Fund 	\$1,091,187	
 Parkland Reserve Fund 	\$ 10,000	
 Building Reserve Fund 	\$ 52,000	
 Development Charge Reserve Fund 	\$ 380,000	
 Infrastructure Reserve Fund 	\$ 970,000	
 Capital Reserve Fund 	\$ 279,400	
- Prior Year Surplus	<u>\$ 469,078</u>	<u>\$4,178,633</u>
Net Capital Projects		<u>\$1,554,337</u>



2020 CAPITAL EXPENDITURES



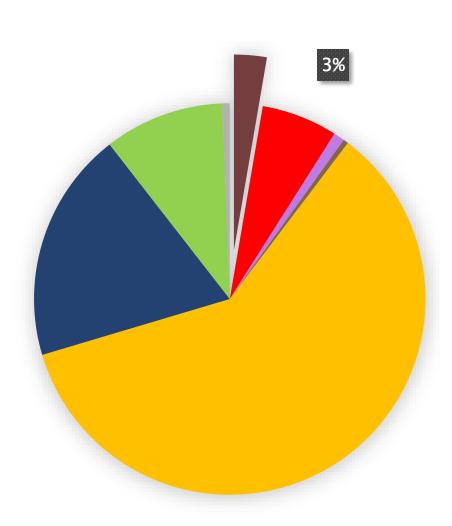


2020 CAPITAL EXPENDITURES

General Government

*New Financial Software - \$74,780 Computer Equipment - \$43,000 Meraki Wireless Access Points -\$5,600 Server/Software Upgrades - \$23,750 Icompass Meeting/Agenda Management - \$10,000

*Carry-Over Projects





2020 Capital Budget Highlights

General Government:

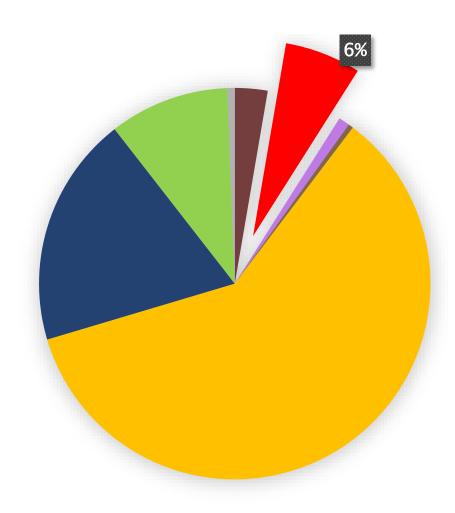
- Continuation of annual computer replacement program.
- The implementation of the financial software replacement/upgrade project will continue into 2020.
- Purchasing a new printer to replace printer # 28.
- Purchase replacement plotter and scanner.
- Replace current wireless internet devices with more secure devices.
- Update the SQL Server and LIS.
- Phase 2 of Microsoft Office upgrade to 2019 version.
- Implementation of Icompass Meeting and Agenda Management Software.



2020 CAPITAL EXPENDITURES

Fire

Personal Protective Equip - \$43,400 Replace Tanker Truck - \$260,000 Pagers - \$3,600 Radio Upgrades - \$8,000 Replace Pick-up Truck - \$45,000





2020 Capital Budget Highlights

Fire Department:

- PPE, Pagers and Radios
- Scheduled Replacement of Tanker Truck
- Scheduled Replacement of a Pick-up Truck

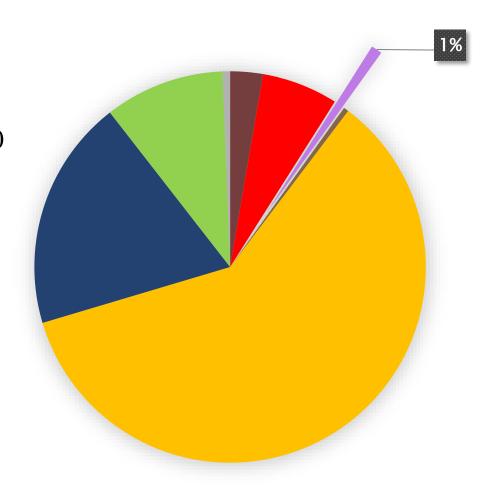


2020 CAPITAL EXPENDITURES

Building

*Replacement Vehicle - \$35,000 New Software - \$17,000

*Carry-Over Projects





2020 Capital Budget Highlights

Building:

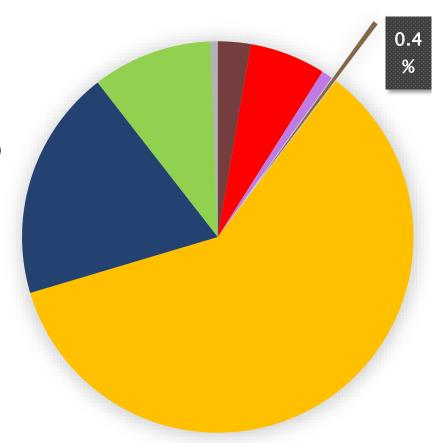
- Purchase of a replacement vehicle
- New Bluebeam software in order to accept and review digital building plans − includes software, monitors, servers and virus protection.



By-Law

*No Smoking Program - \$3,000 Woodland Beach Parking Machine - \$21,000

*Carry-Over Projects





By-Law Department:

- Continuing the No Smoking Program signage into 2020
- Install parking machines at Woodland Beach

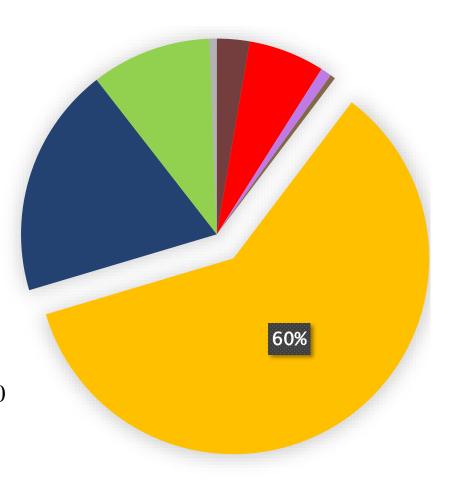


Roads

Drainage Projects - \$202,500
Signage Projects - \$50,341

*Mertz Culvert Land Acquisition - \$15,000
Road Improvements - \$2,524,015
Equipment Purchases - \$167,500
Balm Beach Parking Lot - \$35,000
Road Patrol Software - \$12,000
Dawson Road Bridge Deck - \$300,000
Lawson Road Headwall - \$25,000

*Public Works Complex Heaters - \$50,000
Transportation Master Plan - \$50,000
PW Admin Tools (Transit for Roads) - \$3,000



*Carry-Over Projects



Roads Department:

▶ Carry-Over Projects From 2019:

 Moreau Parkway Drainage Projects, Mertz Culvert Land Acquisition, Drainage Plan, Public Works Complex Heaters, Major Avenue Drainage

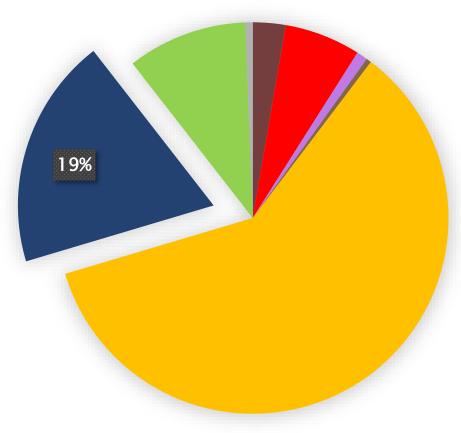
▶ 2020 Projects:

- o **Drainage Projects:** Tiny Beaches Road North Drainage Improvements
- Signage Projects: Parking Strategy Signage Improvements, Speed Radar Sign as per recommendation# REC# 248/19, Road Signs, Thunder Bay Improved Parking Signage and the Wayfinding & Historical /Educational Signage
- Road Improvement Projects: Baseline Road from CR27 to Concession 2, Dorion Road and Part of Methodist Point, Kettle's Beach Road and Military Road at the S Bend to 17th, Concession 5W Wildman to TBRS, Wilson Bottom of Hill to Golf Link, Coutnac Subdivision (Montcalm, Brule and Robervale), Phase 1 of Thunder Beach Roads, Awenda Park Road -Office to Kettle's Beach, Couchiching Crescent Paving, Prince Albert/Pine Forest/Cody Rd, Sandy Bay Road North of the 19th, TBRS 1923 to Lawson, Snowmobile Road Damage Repair, Crack Sealing Various Locations, T Turnaround on Potato Lane, Concession 4 from Dawson to Marshall and Wyevale Park Cross-walk.
- **Equipment Purchases:** AMI Pavement Edger for Plow Truck, 3/4 Ton Pick Up Truck (w/Dump It), 3/4 Ton Pick Up and a Tow Behind Packer.
- o **All Other Projects**: Road Patrol Software, Dawson Road Bridge Deck, Lawson Road Headwall, Transportation Master Plan and PW Admin Tools (Transit For Roads).



Water

*PH19 Well - \$114,836
Flow Meters - \$25,000
Pumphouse Piping Upgrades - \$65,000
Scada Programming - \$25,000
Scada Ethernet - \$67,200
Lafontaine Nitrate Blending - \$600,000
*Pump House Upgrades - \$29,151
Install Yard Hydrants - \$15,000
Purchase Vehicle - Replace W504 - \$55,000
Fuel Tank Replacement PH21 - \$35,000
Reservoir Standpipe Upgrades - \$50,000
Residential Water Meter Assessment - \$10,000
*Carry-Over Projects





Water:

- **▶** Carry Over Projects from 2019:
 - o PH19 Well
 - PumpHouse Upgrades

▶ 2020 Projects:

- o Flow Meters replacement of seven flow meters at various pump stations.
- Pumphouse Piping Upgrades in Pumphouse 29 and 12.
- Scada Programming
- Scada Ethernet in year 3 of 5 contract for switching from dial up to ethernet for pump stations
- o Lafontaine Nitrate Blending Pumphouse 1 and 14
- Install Yard Hydrants on Sawlog, Rayko and Woodland
- Purchase Replacement Vehicle for the 2014 Ford Escape
- Fuel Tank Replacement Pumphouse 21
- Reservoir Standpipe Upgrades at Perkinsfield and Lafontaine
- o Residential Water Meter Assessment



Parks

*Major Beach Wayfinding Plan - \$30,000 *Rolling Walkways - \$25,708

* LA Master Plan Landscaping - \$23,154

*Conc 14W Drainage Outlet - \$7,151

*Farlain Lake Park Improvements - \$18,284

*Jackson Parks Upgrades - \$75,000

Bridge/Trail Maintenance - \$130,000

Alternatives to Single Use Plastics - \$5,000

Phragmites Removal on Public Property - \$25,000

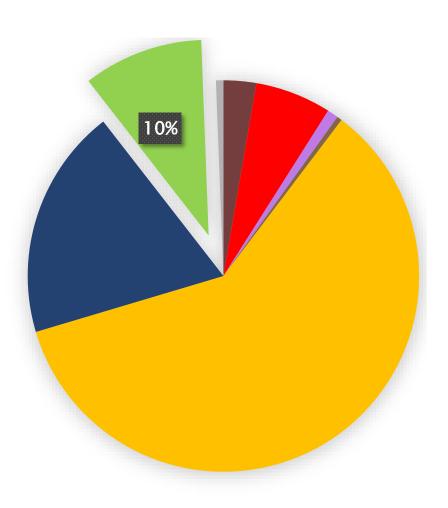
Life Rings at 5 Major Beach Parks - \$4,000

Parks Improvements - \$176,000

Jackson Beach Sand Ramp Clearing - \$40,000

Park Signs - \$20,000

* Carry-Over Projects





Parks:

- Carry-Over Projects of 2019:
 - Major Beach Wayfinding Plan as per Council Recommendation #157/19.
 - Addition of rolling walkways as part of the Lafontaine Master Plan.
 - Improving the landscaping as part of the Lafontaine Master Plan.
 - Concession 14 West drainage outlet.
 - Farlain Lake Park improvements.
 - Jackson Parks upgrades

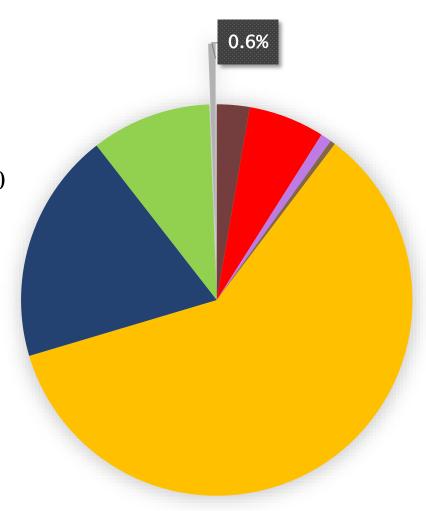
Projects of 2020:

- Bridge maintenance and limestone on trails.
- Alternatives to single use plastics as per Council Motion# 224/19.
- Phragmites removal on public property as per Council Recommendation# 228/19.
- Purchasing and installing Life Saving Rings at 5 major beach parks as per Council Motion# 462/19.
- Toanche Park ball diamond surface and drainage and replacement of the main jungle gym.
- Installing basketball nets at Perkinsfield, Lafontaine and Wyevale pavilions.
- Purchase new tennis and pickleball nets at for Balm Beach, Perkinsfield and Bluewater.
- Bear proof garbage cans and recycling receptacles at 5 major beach parks.
- Clearing Jackson Beach boat ramp of sand that builds up during winter and storm events.
- Resurface Perkinsfield tennis court and include lines for pickle-ball
- Purchase an edging attachment for the rink flooder
- Purchase and install park signs for wayfinding, delineation, etc. as per Council Recommendation# 230/19
- Install small asphalt pad for the basketball net at TeePee Point Park



Studies & Consulting Fees

Development Charges Study- \$35,000





Studies & Consulting Fees:

 A Development Charges Study is required by legislation every 5 years and is scheduled to be implemented in May of 2020



Summary of Capital Budget

Total **Gross** Expenditures: \$5,732,970

Total Reduction from 2019 Budget: \$727,960

Total **Net** Budget \$1,554,337

Total Increase from 2019 Net Budget: \$226,884



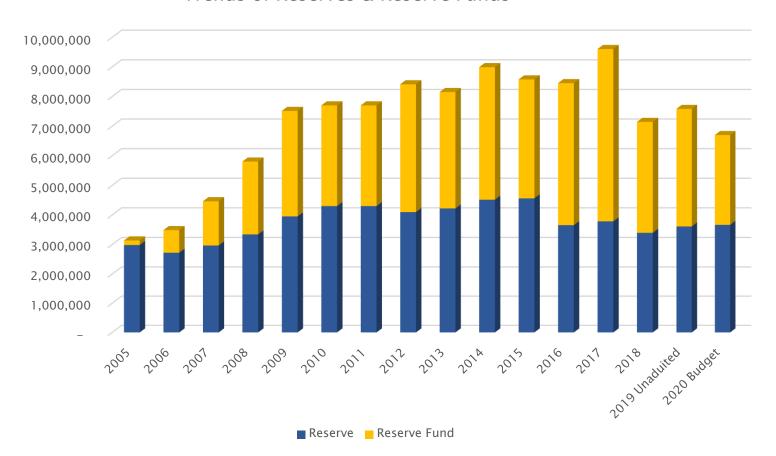
2020 Reserves and Reserve Funds Budget Highlights

Overall:

- Net reduction in Reserves, Reserve Funds and Obligatory Reserve Funds from 2019 of \$1,083,442 or -13.72%.
- Financial system replacement use of built reserve
- Increased contributions to Development Charges Reserve Fund
- Election Reserve is at \$20,000/year
- Infrastructure Deficit Reserve at 6% for 2020 or \$720,000
- Climate Action increased by \$15,000 (Savings from LED Streetlights hydro & maintenance costs)
- Fire- Allocated \$200,000 to future vehicle replacements.
- By-Law- Allocated \$21,635 for future parking machine & vehicle replacements
- Public Works Allocation of \$371,681to Capital Reserves for future grader and plow replacements



Trends of Reserves & Reserve Funds

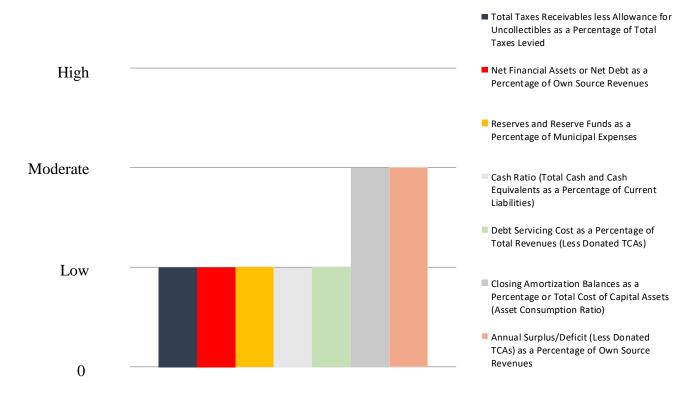




Level of Risk

2019 Financial Indicator Review

Published by MAH Nov. 8, 2019 Based on 2019 FIR Data





Summary of 2020 Reserves Budget

Total Reserves/Reserve Funds Opening:

\$7,583,169

Total Reserves/Reserve Funds Closing:

\$6,699,160

Percentage Change:

-11.65%

(Does not include Development Charges or Parkland Reserve Funds)



- Municipal Taxes
- Total Net Municipal Levy

2019 \$11,557,584

2020 \$\$12,362,936

■ Change \$+6.97%

• Municipal Tax Rates:

	2019	2020	Change
Residential	0.00299488	0.00305477	2%
Multi-Residential	0.00339806	0.00346602	2%
Commercial - Occupied	0.00374989	0.00382489	2%
Commercial - Vacant	0.00262492	0.00267742	2%
Industrial - Occupied	0.00388316	0.00396082	2%
Industrial - Vacant	0.00074872	0.00076369	2%
Pipelines	0.00074872	0.00076369	2%
Farmlands	0.00403580	0.00411652	2%
Managed Forests	0.00282506	0.00288156	2%



- Total assessment value = \$4,158,552,909
 of which 94.92% is residential.
- Total Assessed Value +5.01% for 2020
- Total Municipal tax <u>rate</u> change from 2019 = + 2.0%
- Formal County and School Board rates not yet presented to Municipalities-to be presented with formal Tax Rate By-law March/April 2020....however.....



Changes in 2020 Tax Rates:

• County +2.0%

Education -4.97%

Municipal (Tiny) +2.0%

 2019 Breakdown of Total Residential Tax Rate:

• County 37.72%

• Education 21.77%

Municipal (Tiny) 40.51%

 2020 Estimated Weighted Residential Tax Rate Change = +0.48%



Example 2020 Municipal Taxes;

If your residential property was assessed at \$350,000 in 2019,

and your residential assessment increased by 3.0%, in 2020,

The Municipal portion of your taxes will increase by \$53.03 in 2020.

Under this set of assumptions, the change per \$100,000 assessed value is \$25.46.

Residential Example:

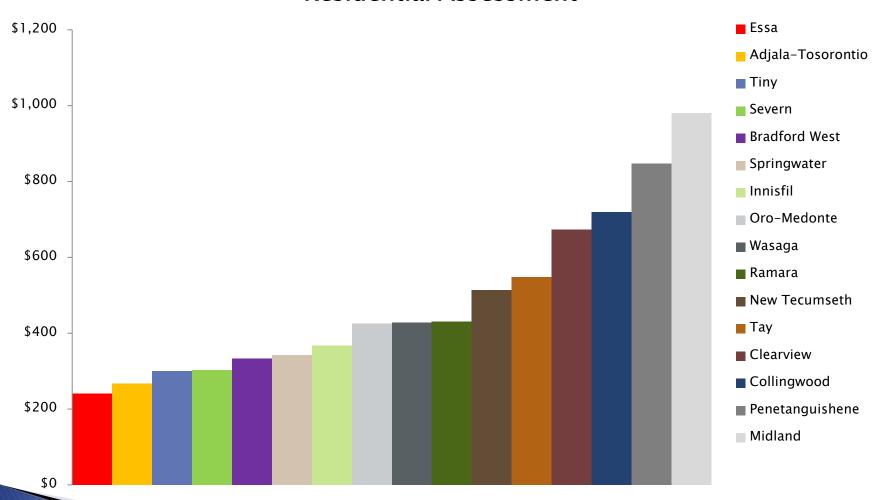
 $2019 - $350,000 \times 0.00299488 = 1048.21

 $2020 - *$360,500 \times 0.00305477 = 1101.24 Increase = \$53.03/vear

 $*(\$350,000 \times 3.0\%) + \$350,000 = \$360,500$



2019 Simcoe County Lower Tier Taxes Per \$100,000 Residential Assessment





2020 Budget Conclusion

- Council and staff have worked diligently to ensure that longer term financial sustainability, appropriate service levels, and the implementation of key strategic initiatives are incorporated into the 2020 Budget.
- I am pleased to present the 2020 budget for Council's consideration.



2020 Budget Conclusion

Thank-you to Council, Staff, members of the public for their valued input and assistance.